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Nota di contenuto	Frontmatter -- Contents -- Acknowledgments -- Contributors -- Introduction -- Part One: Leadership in Question -- 1. Searching for Leadership -- 2. Clerks and Secretaries to Cabinet: Anatomy of Leadership / Bourgault, Jacques -- Part Two: Leadership in Transformation -- 3. Clerk as Révélateur: A Panoramic View / Hubbard, Ruth / Paquet, Gilles -- 4. Capacity, Complexity, and Leadership: Secretaries to Cabinet and Ontario's Project of Modernization at the Centre / Evans, Bryan -- 5. The Secretary to the Cabinet in Saskatchewan: Evolution of the Role, 1944-2006 / Marchildon, Gregory P. -- Part Three: Leaders in Action -- 6. 'Super Diplomat and Super Expediter': Wes Bolstad as Cabinet Secretary in Saskatchewan, 1973-9 / Rasmussen, Ken -- 7. Leviathan Awakes: Harry Hobbs and the Rise of Alberta / Brownsey, Keith -- 8. Leadership and Province Building: Guy Coulombe in Quebec / Bernier, Luc -- Conclusion: The Options and Futures of Secretaries to Cabinet -- Appendix
Sommario/riassunto	Although the subject of "leadership" is a hot topic, it has never

attracted much attention in the public sector. *Searching for Leadership* is the first book to examine the evolving role and leadership of the highest-ranking public servant in Ottawa or in any of Canada's Provinces and Territories, the Secretary to Cabinet, or the "Clerk." Arguing that the leadership role of the Secretary to Cabinet must be appreciated and understood in light of modern management practices and the centralization of administrative practices, the contributors to this volume present a mixture of approaches to the position: literature reviews, structural approaches, and biographical case studies of influential Secretaries to the Cabinet. Analyzing the role of Secretaries to the Cabinet in Ottawa as well as in Alberta, Saskatchewan, Quebec, and Ontario, the contributors detail the roles, key functions and impact of these highly influential public servants, highlighting the ways in which the leadership skills of Secretaries to the Cabinet have changed and responded to change. An important contribution to understanding Canadian governance and public management, *Searching for Leadership* is essential reading for scholars and students in political science, history, public administration and management, as well as public servants.
