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Nota di contenuto	Business Leadership: A Jossey-Bass Reader; Copyright; Contents; Foreword; Introduction and Acknowledgments; Organization of This Book; Acknowledgments; About the Editor; Part 1: Framing the Issues: What Is Leadership?; Chapter 1: What Leaders Really Do; The Difference Between Management and Leadership; Setting a Direction vs. Planning and Budgeting; Aligning People vs. Organizing and Staffing; Motivating People vs. Controlling and Problem Solving; Creating a Culture of Leadership; Chapter 2: Primal Leadership: The Hidden Power of Emotional Intelligence; The Primal Dimension; The Open Loop Contagion and LeadershipHow Moods Impact Results; Emotional Hijacking; Good Moods, Good Work; Quantifying the "Feel" of a Company; Chapter 3: The Five Practices of Exemplary Leadership; Model the Way; Inspire a Shared Vision; Challenge the Process; Enable Others to Act; Encourage the Heart; Leadership is a Relationship; The Ten Commitments of Leadership; Chapter 4: Reframing Leadership; Reframing Leadership; Architect or Tyrant? Structural Leadership; Catalyst or Wimp? Human Resource Leadership; Advocate or Hustler? Political Leadership; Prophet or Zealot? Symbolic Leadership; Summary Chapter 5: When Leadership Is an Organizational TraitUsing Leadership

Data as an Objective Focus for Change; Building Organizational Coherence and Agility; A Distinction with Consequences; The Role of Enabling Systems; Different in Countless Ways; High LQ: The Moral Equivalent of Individual Leadership; Lessons for the Next Generation of Leaders; Part 2: Becoming a Leader, Preparing for the Opportunities; Chapter 6: The Seven Ages of the Leader; The Infant Executive; The Schoolboy, with Shining Face; The Lover, with a Woeful Ballad; The Bearded Soldier; The General, Full of Wise Saws
The Statesman, with Spectacles on Nose
The Sage, Second Childishness; Chapter 7: The Traces of Talent; Chapter 8: Leadership Is Authenticity, Not Style; The Authentic Leader; Being Your Own Person; Developing Your Unique Leadership Style; Being Aware of Your Weaknesses; The Temptations of Leadership; Dimensions of Authentic Leaders; Understanding Your Purpose; Practicing Solid Values; Leading with Heart; Establishing Close and Enduring Relationships; Demonstrating Self-Discipline; Chapter 9: Thinking Gray and Free
Chapter 10: Enhancing the Psycho-Spiritual Development of Leaders: Lessons from Leadership Journeys in Asia
Leadership Journeys; Psycho-Spiritual Dimensions of Leadership Development; Cultivating Self-Awareness: Who Am I?; Connecting to "Other": Who Are You?; Forming into Community: Who Are We?; Discovering Our Purpose: Why Are We Here?; Reflections on the Journeys; Lessons on Leadership Journeys; Nature as Teacher; Integrating Experiences; Service Learning; Cultivating a Leadership Philosophy; Chapter 11: Moments of Greatness: Entering the Fundamental State of Leadership
Defining the Fundamental State

Sommario/riassunto

The second edition of best-selling Business Leadership contains the best thinking on leadership from the biggest names in the business. It offers leaders everything they need to know to prepare for today's-and tomorrow's-leadership challenges: how to understand the leadership process, identify opportunities, get things started right, avoid predictable pitfalls, and maximize success. Effective leaders use mind, heart, and spirit in their work, and this volume is designed to guide and support leaders in their efforts. With an introduction by Joan V. Gallos-editor of the highly praised
