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Nota di contenuto	Contents; Acknowledgments; Executive Summary; Introduction; 1. The Role of Strategic Planning in Defining Priorities for Public Investment; 2. The Role of the Budget Process in Implementing Government Priorities; Box 1. Lessons in Budgeting for Transport Investment; 3. The Impact of Project Appraisal on Project Selection; Box 2. Planning of Project Management; Box 3. Private Finance is an Option in the Right Circumstances; 4. Institutional Arrangements for Quality Assurance; 5. Project Implementation and Monitoring Arrangements; Box 4. Early Contractor Involvement 6. Building Capacity to ManageBox 5. Building Capacity to Appraise and Manage Projects; 7. Conclusions and Recommendations; Recommendations
Sommario/riassunto	This paper describes the characteristics of public investment management (PIM) in seven EU countries as it applies to a single sector-transport infrastructure. The report highlights some of the

common challenges that four relatively new EU member states-Poland, Slovakia, Slovenia, and Latvia-face as they plan and execute their transport infrastructure projects. It recognizes the importance that EU-mandated processes and procedures have in shaping national systems in the new member states (NMS), but the report finds that actual practices often fall short of EU goals due to capacity constraints,

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