Record Nr. UNINA9910454263303321 Autore Saunders Jane Titolo Service led design: planning the new HR function / / Jane Saunders and Ian Hunter Pubbl/distr/stampa London:,:Routledge,,2016 1-315-24344-X **ISBN** 1-282-26112-6 9786612261121 0-7546-8161-0 Descrizione fisica 1 online resource (95 p.) Collana The Gower HR transformation series Altri autori (Persone) Hunterlan <1963-> Disciplina 658.3 658.3/01 658.301 Soggetti Personnel management Strategic planning Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali "A Gower Book"--cover. First published 2009 by Gower Publishing. Cover: Contents: List of Figures: List of Tables: 1 Commercializing HR: Nota di contenuto 2 Establishing your HR Service Vision; 3 Specifying the Service: What Will HR Deliver?; 4 The Building Blocks - The Service Delivery Model; 5 Adapting the Model; 6 New HR - New Line Management?; 7 Sizing the Operation and Building the Business Case; 8 Managing the Service Sommario/riassunto The very same businesses that have been spending recent years cost cutting, restructuring and streamlining, are putting the pressure on the HR 'overhead' to prove that it is not just a cost centre, but a function that provides added value through alignment to business needs and aspirations. Jane Saunders and Ian Hunter explain five fundamental issues in the service design phase that will align the HR strategy and delivery strategy to the business strategy. These issues are critical to ensuring a fit for purpose HR function that can measure and

demonstrate the value it adds. The Gower HR Transfo