Record Nr. UNINA9910453658603321 Autore Holroyd Jane Titolo Performance coaching skills for social work / / Jane Holroyd, Richard Field Los Angeles:,: SAGE,, 2012 Pubbl/distr/stampa 1-4462-5673-1 **ISBN** 0-85725-993-8 Descrizione fisica 1 online resource (161 p.) Collana Post-qualifying social work Disciplina 361.3 Social workers - Training of Soggetti Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali "Leadership and management handbooks"--Cover. Includes bibliographical references and index. Nota di bibliografia ""COVER ""; ""Contents""; ""List of figures""; ""List of tables""; ""List of Nota di contenuto activities""; ""Foreword""; ""About the authors""; ""Section 1 Introduction""; ""Section 2 Context""; ""Section 3 Leadership and performance coaching""; ""Section 4 Introduction to performance""; ""Section 5 Introduction to performance coaching""; ""Section 6 The coaching process""; ""Section 7 Communication and coaching skills""; ""Section 8 Performing organisations""; ""Section 9 Team coaching""; ""Section 10 Coaching and change""; ""Section 11 Motivation and coaching""; ""Section 12 Feedback" ""Section 13 Difficult conversations"""Section 14 Remaining resourceful and developing practice""; ""Appendix""; ""References""; ""Index"" Within health and social care settings, high levels of sustained Sommario/riassunto performance from individuals, teams, organisations and multi-agency collaborations are required. In order to achieve this, both management and leadership have to take a clear and defined role. This book looks at the 'how to' of performance coaching - from establishing objectives, determining frameworks, processes and systems, to monitoring and taking corrective action as necessary. Coaching in its various forms offers a means by which those involved in public service can be

supported and challenged to perform.