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1.

	<ul> <li>emotional intelligence; 3.1.2. It is not public service motivation; 3.1.3. It is not leadership; 3.2. Emotional Labor: What It Is; 3.3. The Relationship Between Emotional Labor and Burnout; 3.3.1. First dimension: Emotional exhaustion; 3.3.2. Second dimension: Cynicism; 3.3.3. Third dimension: Ineffectiveness; 3.4. Implications for Practice; 3.4.1. Critical incident debriefings; 3.4.2. Self-care plans; 3.4.3. Redesign of jobs; 3.4.4. "Time-outs"; 3.5. Conclusion</li> <li>ReferencesChapter 4. Irrationality, Bricolage, Quality and Performance Measurement: Unpacking the Conundrum in a Comparative East-West Context Paul HIGGINS; 4.1. Introduction; 4.2. The Engineer and Bricoleur in Instrumental Performance Management; 4.3. Higher Order Bricolage; 4.4. Data and Activity Manipulation; 4.5. Rationality:</li> <li>Bricolage Nexus; 4.6. Conclusion; References; Chapter 5. Social Accountability for Public Service in Higher Education: A Text Analysis of Chinese Research Universities' Undergraduate Teaching- Learning Quality Annual Reports TIAN Linghui and XIONG Qingnian 5.1. Introduction5.2. Analysis; 5.3. Conclusion; 5.3.1. University, government and the public: Who is the quality for? Who to report to?; (1) Government-oriented quality; (2) Who was being ignored?; 5.3.2. Transparency; 5.3.3. Depth of involvement and inclusiveness of participation; 5.4. Discussion; References; Chapter 6. Integrated Development of Metropolitan Governance and Public Service: A Case Study of the Pearl River Delta Region YE Lin; 6.1. Introduction: Urbanization in China - A Call for Change; 6.2. Metropolitan Development in the Pearl River Delta</li> </ul>
Sommario/riassunto	Providing quality public service is one of the essential functions of a government. In the turbulent time, however, governments worldwide are experiencing a variety of unprecedented challenges to meet citizens' increasing demands and expectations. In China, building a service-oriented government and a harmonious society is central to the 12th Five-Year Plan and challenges the government at every level. Researchers of Nanyang Centre for Public Administration (NCPA) at Nanyang Technological University systematically examined the con