Record Nr. UNINA9910452609103321 Autore Frontiera Joe <1975-> Titolo Team turnarounds [[electronic resource]]: a playbook for transforming underperforming teams / / Joe Frontiera, Daniel Leidl San Francisco, : Jossey-Bass, 2012 Pubbl/distr/stampa **ISBN** 1-118-26372-3 1-280-99831-8 9786613769923 1-118-22574-0 Edizione [1st ed.] Descrizione fisica 1 online resource (273 p.) Classificazione BUS071000 Altri autori (Persone) LeidlDaniel <1974-> 658.4/022 Disciplina Soggetti Teams in the workplace Organization Leadership Management Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Monografia Livello bibliografico Description based upon print version of record. Note generali Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Team Turnarounds; Contents; Foreword: Adversity Introduces Us to Ourselves; Introduction; 1: Stage I: Leading Past Losing; 2: Stage II: Committing to Growth; 3: Stage III: Changing Behaviors; 4: Stage IV: Embracing Adversity: 5: Stage V: Achieving Success: 6: Stage VI: Nurturing a Culture of Excellence; 7: The Team Turnaround Workbook; Notes; Acknowledgments; About the Authors; Index Sommario/riassunto "How any manager can turn a struggling team into business champs. In today's uncertain economic environment, teams are asked to do more with less. With resources stretched thin, turning around a struggling team has never been harder, and managers must work to identify and maximize whatever potential strengths a team already has. As sports fans already know, behind every great underdog story is a leader who roots out the competitive advantage that will propel the team to victory.

In Team Turnarounds, Joe Frontiera and Dan Leidl share how this fine art of the turnaround really works, from how to inspire the team to the actual tools for change. Through interviews with team managers and

turnaround masters in the NFL, MLB, and the NCAA, as well as managers at top global firms who have successfully reversed their fortunes, they show the six steps every team takes to make a 180 in their performance. Presents a six-step model for turnarounds in any organization, based on the authors' extensive research with owners and general managers of sport franchises in the MLB, NFL, and NBA. Features first-hand accounts of sport turnarounds, from the legendary worst-to-first story of Bill Polian and the Indianapolis Colts to Jeffrey Lurie's efforts to transform the Philadelphia Eagles. Offers behind-thescenes accounts of effective turnarounds at major organizations like Dominos Pizza, Juniper Networks, iContact, and the Broadway play, Spider-Man: Turn Off the Dark. No matter how bad the circumstances, how awful the performance, or how far shares have plummeted, Team Turnarounds shows how any organization can make the climb back up to the top"--