1. Record Nr. UNINA9910452280903321

Titolo Building networks and partnerships [[electronic resource] /] / edited by

Christopher G. Worley, Philip H. Mirvis

Pubbl/distr/stampa Bingley, U.K., : Emerald, 2013

ISBN 1-78190-887-7

Edizione [1st ed.]

Descrizione fisica 1 online resource (320 p.)

Collana Organizing for sustainable effectiveness, , 2045-0605 ; ; v. 3

Altri autori (Persone) WorleyChristopher G

MirvisPhilip H

Disciplina 302.3500000000002

Soggetti Organizational effectiveness

Business networks Electronic books.

Lingua di pubblicazione Inglese

Formato Materiale a stampa

Livello bibliografico Monografia

Note generali Description based upon print version of record.

Nota di bibliografia Includes bibliographical references.

Nota di contenuto FRONT COVER; BUI

FRONT COVER; BUILDING NETWORKS AND PARTNERSHIPS; COPYRIGHT PAGE; CONTENTS; LIST OF CONTRIBUTORS; BUILDING NETWORKS AND PARTNERSHIPS FOR SUSTAINABILITY: INTRODUCTION TO THE VOLUME; MOTIVATIONS AND VOLUME PURPOSES; OVERVIEW OF THE VOLUME; NOTE; REFERENCES; ACKNOWLEDGMENTS; CHAPTER 1 ORGANIZING FOR SUSTAINABILITY: WHY NETWORKS AND PARTNERSHIPS?; ON NETWORKS AND PARTNERSHIPS; GLOBALIZATION AND COMPLEXITY; SUSTAINABLE EFFECTIVENESS AND SHARED PROSPERITY; WORKING TOGETHER BETTER; CONCLUSION; NOTES; REFERENCES

BETTER; CONCLUSION; NOTES; REFERENCES
CHAPTER 2 USING TRANS-ORGANIZATIONAL DEVELOPMENT AND
COMPLEXITY THEORY FRAMEWORKS TO ESTABLISH A NEW EARLY
CHILDHOOD EDUCATION NETWORKLEADING INTO THE UNKNOWN:
COMPLEXITY AND TRANS-ORGANIZATION DEVELOPMENT; THE VISION
AND RATIONALE OF A COLLABORATIVE NETWORKED ORGANIZATION; A
NEW KIND OF EARLY LEARNING NETWORK; DEVELOPMENT OF SUPPORT
SYSTEMS AND SHARED FUNCTIONAL AREAS; RESULTS - YEAR 5 IMPACT
OUTCOMES; DISCUSSION; CONCLUSION; NOTES; REFERENCES; CHAPTER
3 SUSTAINABILITY AT THE CLEVELAND CLINIC: A NETWORK-BASED

CAPABILITY DEVELOPMENT APPROACH; CAPABILITY DEVELOPMENT AND

**NETWORKS** 

BUILDING THE CAPACITY TO OPERATE SUSTAINABLY: CLEVELAND CLINICSUMMARY; DISCUSSION; NOTE; REFERENCES; CHAPTER 4 LOBLAW SUSTAINABLE SEAFOOD: TRANSFORMING THE SEAFOOD SUPPLY CHAIN THROUGH NETWORK DEVELOPMENT AND COLLABORATION; BUILDING SUSTAINABLE ORGANIZATIONS; METHODOLOGY; LOBLAW AND THE SUSTAINABLE SEAFOOD INITIATIVE; DISCUSSION; REFERENCES; CHAPTER 5 INNOVATING HEALTH CARE THROUGH MULTI-STAKEHOLDER PARTNERSHIP: THE WELFARE ITALIA SERVIZI CASE; INTRODUCTION; THE ITALIAN HEALTH-CARE CONTEXT; THE THEORETICAL FRAMING: SUSTAINABLE HEALTH CARE VIA MULTIPLE STAKEHOLDERS' PARTNERSHIPS

THE WIS CASE: MEETING THE SUSTAINABILITY CHALLENGEUNFOLDING THE STORY OF WIS' START-UP AND ITS ORIENTATION TO SUSTAINABILITY; DISCUSSION; IMPLICATIONS FOR PRACTICE/RESEARCH; CONCLUSION; NOTES; REFERENCES; CHAPTER 6 THE ROLE OF MARGINAL STAKEHOLDERS IN SUSTAINABILITY NETWORKS: THE BEIJING WATER NETWORK CASE; LITERATURE REVIEW; SUMMARY; THE BEIJING WATER NETWORK; EVALUATION; DISCUSSION; CONCLUSIONS; REFERENCES; CHAPTER 7 PERSPECTIVES OF NEW PUBLIC GOVERNANCE: ORGANIZING PUBLIC GOODS COOPERATIVELY IN THE HEALTH AND SOCIAL SECTOR; GENERATING PUBLIC SERVICES THROUGH MULTISECTOR COOPERATION

OD RESEARCH & INTERVENTION: DUAL ROLESCASE STUDY: INTERFACE MANAGEMENT IN THE HEALTH AND SOCIAL SECTOR; DESIGN PRINCIPLES FOR JOINT COOPERATION; ORGANIZING NETWORK COLLABORATION; USING RESEARCH DATA COOPERATIVELY; OD CONSULTANCY IN MULTI-ORGANIZATION NETWORKS: A CRITICAL REVIEW; COOPERATIVE GOVERNANCE OF SUSTAINABLE PARTNERSHIPS; NOTES; REFERENCES; CHAPTER 8 TOWARD SHARED GOVERNANCE FOR SUSTAINABILITY: U.S. PUBLIC AND PRIVATE SECTOR ROLES; MARKET-AND BUSINESS-DRIVEN CSR; ON AMERICAN EXCEPTIONALISM; THE ROLE OF THE U.S. GOVERNMENT; TOWARD SHARED GOVERNANCE FOUR FORMS OF CSR SHARED GOVERNANCE INVOLVING THE U.S. PUBLIC AND PRIVATE SECTORS

## Sommario/riassunto

Volume 3 of the Organizing for Sustainable Effectiveness series gives readers insights into how organizations use networks, partnerships, and collaboration to achieve better and more sustainable results. Volume editors Christopher Worley and Philip Mirvis contend that globalization and its complexities have produced economic, social, and environmental challenges that cannot be addressed effectively by single organizations acting alone. Informed by individual and comparative case studies contributed by 13 authors from around the world, the volume delves into how organizations build collaborativ