1. Record Nr. UNINA9910449905403321 Autore Pollar Odette **Titolo** Dynamics of diversity: strategic programs for your organization [[electronic resource] /] / Odette Pollar & Rafael Gonzalez Menlo Park, Calif., : Crisp Publications, c1994 Pubbl/distr/stampa **ISBN** 1-4175-2531-2 Descrizione fisica 1 online resource (94 p.) Collana 50-Minute series Altri autori (Persone) GonzalezRafael, Jr. Disciplina 658.3/041 Soggetti Diversity in the workplace Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references (p. 77-78). ""TITLE"": ""COPYRIGHT"": ""ABOUT THE AUTHORS"": ""PREFACE"": Nota di contenuto ""ACKNOWLEDGMENTS""; ""Dedicationsa€?""; ""CONTENTS""; ""PART I An Overview of Diversity""; ""WHERE ARE WE NOW?""; ""WHAT DIVERSITY IS""; ""START FROM WHERE YOU ARE""; ""WHY DO DIVERSITY NOW?""; ""Work with Changing Demographics""; ""Enhance Management Skills""; ""WHY BIG BUSINESS SUPPORTS DIVERSITY""; ""WHAT CAN I DO?""; ""BUT I AM ONLY ONE PERSON, OR ONE DEPARTMENT": ""EEO, AA AND DIVERSITY: WHATa€?S THE DIFFERENCE?""; ""WHY SOME DIVERSITY PROGRAMS FAIL""; ""#1: COMMUNICATIONS BREAKDOWN""; ""#2: UNREALISTIC EXPECTATIONS"" ""#3: THE TRAINING HAS FOCUS BUT NO STRATEGY"""#4: IT IS TOO EXPENSIVE""; ""#5: ANOTHER PROGRAM THAT COMES AND GOES""; ""#6: FAILURE TO COMMIT""; ""#7: REVERSE DISCRIMINATION""; ""INVOLVING SENIOR MANAGEMENT": ""PROMOTE DIVERSITY TO IMPROVE MORALE AND PRODUCTIVITY": ""HOW ORGANIZATIONS BENEFIT FROM DIVERSITY""; ""PART II Implementing a Five-Step Diversity Training

Process""; ""STEP 1: START WITH A VISION OF DIVERSITY""; ""WHAT THE

""AUDIT GOALS FOR YOUR ORGANIZATION"""Avoid These Traps""; ""A SUCCESSFUL CULTURAL AUDIT""; ""Benefits of a Cultural Audit""; ""HOW IS A CULTURAL AUDIT DIFFERENT?""; ""THE AUDIT, STEP BY STEP"";

VISION STATEMENT CAN DO""; ""DIVERSITY VISIONING""; ""The Diversity-Visioning Process Should:""; ""QUIZ""; ""STEP 2: CONDUCT A

CULTURAL AUDIT""

""DESIGN A COMPREHENSIVE CULTURAL AUDIT"": ""SAMPLE DIVERSITY INVENTORY SURVEY"": ""INTERVIEW FOLLOW-UP QUESTIONS"": ""STEP 3: FORM A DIVERSITY TASK FORCE""; ""FORMING THE TASK FORCE""; ""Task Force Responsibilities""; ""THE FIRST MEETING""; ""Stay on Track""; ""Early Task Force Meetings: Issues To Address""; ""THE ROLE OF HUMAN RESOURCES""; ""CATALYST""; ""RESEARCHER""; ""ADVOCATE"" ""PROBLEM SOLVER""""FACILITATOR""; ""INFLUENCER""; ""SUPPORTER""; ""STRATEGIC THINKER"": ""STEP 4: DESIGN A DIVERSITY TRAINING PROGRAM""; ""TRAINING DESIGN BASICS""; ""IDENTIFY NEEDS""; ""DESIGN THE COURSE""; ""OTHER COURSE DESIGN CONSIDERATIONS""; ""FIND YOUR FOCUS""; ""Cognition""; ""Behavior""; ""Emotion""; ""Organization""; ""DO NOT GET LOST""; ""DIVERSITY TRAINING IS UNIQUE""; ""REVIEW""; ""COFACILITATION ENHANCES THE TRAINING""; ""Opposites Attract"": ""The Dynamic Duo Conquers Challenges"": ""THINGS TRAINER TEAMS HAVE TO WATCH FOR""; ""STEP 5: TRAIN PEOPLE TO TRAIN""; ""BENEFITS"" ""COSTS""""SELECTION CRITERIA""; ""THE TRAINING OF TRAINERS""; ""GET TO KNOW YOURSELF"": ""LEARN ABOUT DIVERSITY"": ""LAY OUT YOUR PLANS""; ""PRACTICE MAKES PERFECT""; ""DO NOT:""; ""THE ULTIMATE DIVERSITY TRAINER""; ""SUMMARY""; ""DIVERSITY REVIEW CHECKLIST""; ""Key Learnings""; ""BIBLIOGRAPHY""; ""Other Media""; ""YOUR FEEDBACK IS IMPORTANT""