Record Nr. UNINA9910449740003321 Autore Chait Richard Titolo Governance as leadership [[electronic resource]]: reframing the work of nonprofit boards / / Richard P. Chait, William P. Ryan, Barbara E. Taylor Hoboken, N.J., : John Wiley & Sons, 2005 Pubbl/distr/stampa **ISBN** 1-118-04591-2 1-280-26562-0 9786610265626 0-471-70440-7 Descrizione fisica 1 online resource (226 p.) Altri autori (Persone) RyanWilliam P TaylorBarbara E Disciplina 658.4/22 Soggetti Nonprofit organizations - Management Corporate governance Boards of directors Trusts and trustees Electronic books. Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali In imprint position: BoardSource. Nota di bibliografia Includes bibliographical references (p. 183-188) and index. Nota di contenuto Governance as Leadership: Reframing the Work of Nonprofit Boards; Contents; About Board Source; About the Authors; Preface; Acknowledgments; Chapter 1: First Principles; Chapter 2: Problem Boards or Board Problems?; Chapter 3: Type I Governing: Fiduciary; Chapter 4: Type II Governing: Strategic; Chapter 5: Type III: Generative Thinking: Chapter 6: Type III: Generative Governing: Chapter 7: Working

Sommario/riassunto

A new framework for helping nonprofit organizations maximize the effectiveness of their boards. Written by noted consultants and researchers attuned to the needs of practitioners, Governance as Leadership redefines nonprofit governance. It provides a powerful framework for a new covenant between trustees and executives: more

Capital That Makes Governance Work; Chapter 8: Where to Next?;

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macrogovernance in exchange for less micromanagement. Informed by theories that have transformed the practice of organizational leadership, this book sheds new light on the traditional fiduciary and strategic work of the board and introduces a critica