Record Nr. UNINA9910438254103321 Autore Peh Lu Chang Titolo Organization design for international construction business / / Lu Chang Peh, Sui Pheng Low Berlin, : Springer, 2013 Pubbl/distr/stampa **ISBN** 1-283-94535-5 3-642-35164-6 Edizione [1st ed. 2013.] Descrizione fisica 1 online resource (350 p.) Altri autori (Persone) LowSui Pheng 330 Disciplina 338.6 624.068 650 Soggetti Construction industry Organizational change Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Description based upon print version of record. Note generali Nota di bibliografia Includes bibliographical references. Nota di contenuto Introduction -- Geographical distance and international business --Firm's behavior and System of cities -- Internationalization of construction business -- Business strategies and Organization design -- Modeling for Organization design -- Research design and methodology -- Survey findings -- Case studies -- Synthesis for Organization design -- Decision Support System for Organization design -- Conclusion. Sommario/riassunto The book explains how Gravitational Distance and the System of Cities influence transnational construction-related firms when they venture overseas. The study presented in the book internalizes the characteristics of home and foreign cities, and of transnational firms, to develop situational business strategies and organization designs in terms of Strategy, Structure, Systems, Leadership Style, Firm's Skills, Staff's characteristics, Shared Values and Supply Chain. The book

presents the findings of surveys and interviews with managers and professionals in eight different Asian cities stretching from Singapore to China. The findings are then used to develop business solutions in

the form of a Decision Support System (DSS) for transnational

construction firms, helping them to adopt an appropriate organization design strategy when they venture into overseas markets. Issues relating to globalization, competitiveness, risk management, communications, networks, government interference, business strategies, organization structures and systems in the context of international construction business are discussed together with corresponding recommendations for implementation. Although construction-related firms were used as the basis for the field studies, the lessons learned are equally applicable for organizations in other industries.