Record Nr. UNINA9910438068403321 Autore Gandellini Giorgio Titolo Strategy for action [[electronic resource]]. II: strategy formulation, development, and control / / Giorgio Gandellini, Alberto Pezzi, Daniela Venanzi Milan;; London,: Springer, 2013 Pubbl/distr/stampa **ISBN** 1-299-33709-0 88-470-2475-7 Edizione [1st ed. 2013.] Descrizione fisica 1 online resource (122 p.) Collana SpringerBriefs in business Altri autori (Persone) PezziAlberto VenanziDaniela <1957-> Disciplina 658.4012 Soggetti Strategic planning Business planning Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Description based upon print version of record. Note generali Nota di bibliografia Includes bibliographical references. 1 Introduction to the second volume -- 2 Business strategy: Nota di contenuto Formulation, development and control -- 3 Corporate strategy: diversification and management of multiple SBUs -- 4 Organization, ownership and collaboration strategies -- 5 Financial performance and sustainability of strategy. . Sommario/riassunto The innovative and unique feature of this book is that it does not contain theoretical concept that cannot be translated into practice. This second volume expands the analysis of the strategic decisions, emphasizing the importance of a sustainable competitive advantage, and proposing an integrated conceptual and operational framework (the "Strateco Dashboard"), that complements and significantly improves the recent and well-known Blue Ocean approach to strategy development. Finally, it addresses the measurement of the performance of strategy in terms of value creation, highlighting differences and similarities, as well as strengths and weaknesses, of the main metrics. Furthermore, it proposes a comprehensive and operational framework for the assessment of the financial feasibility of strategy, through the measurement of the impact of the planned strategic moves on financial

needs and the evaluation of their financial sustainability.