Record Nr. UNINA9910427559103321 Autore Butcher John Titolo Collaboration for impact: lessons from the field / / by John Butcher and David Gilchrist Pubbl/distr/stampa Acton, Australian Capital Territory:,: Australian National University Press, , [2020] ©2020 **ISBN** 1-76046-397-3 Descrizione fisica 1 online resource (xv, 234 pages) ANZSOG (Series) Collana Disciplina 658.046 Soggetti Public-private sector cooperation Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia 1. Introduction -- 2. A new business as usual -- 3. Designing impactful Nota di contenuto collaboration -- 4. Collaborative intelligence and organisational intelligence -- 5. Designing the collaboration and its operational framework -- 6. Authorisation, governance and assurance -- 7. Leading collaboration -- 8. Engagement -- 9. Enabling placed-based solutions -- 10. Earning trust, credibility and legitimacy -- 11. Conclusion: Are we collaborating yet? -- Appendix 1: Practice considerations. Sommario/riassunto Collaboration is often seen as a palliative for the many wicked problems challenging our communities. These problems affect some of the most vulnerable and unempowered people in our community. They also carry significant implications for policy processes, programs of service and, ultimately, the budgets and resourcing of national and sub-national governments. The road to collaboration is paved with good intentions. But, as John Butcher and David Gilchrist reveal, 'good intentions' are not enough to ensure well-designed, effective and sustainable collaborative action. Contemporary policy-makers and policy practitioners agree that 'wicked' problems in public policy require collaborative approaches, especially when those problems straddle sectoral, institutional, organisational and jurisdictional boundaries. The authors set out to uncover the core ingredients of

good collaboration practice by talking directly to the very people that

are engaged in collaborative action. This book applies the insights drawn from conversations with those engaged in collaborations for social purpose--including chief executives, senior managers and frontline workers--to the collaboration challenge. Backed up by an extensive review of the collaboration literature, Butcher and Gilchrist translate their observations into concrete guidance for collaborative practice. The unique value in this book is the authors' combination of scholarly work with practical suggestions for current and prospective collaborators.--