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Nota di contenuto	Chapter 1: Introduction -- Chapter 2: Policy making in government -- Chapter 3: Strategy formation in government -- Chapter 4: Strategy formation in public agencies -- Chapter 5: Strategic design -- Chapter 6: Internal strategic scanning -- Chapter 7: Strategic governance -- Chapter 8: Strategy and performance -- Chapter 9: Conclusions.
Sommario/riassunto	This book explores goal-oriented action and describes the variety of options offered by strategic management in guiding public organisations. The book is based on the idea that planning is only one option in orienting the functioning of public organisations and applies resource-based and network studies to the public sector. Whilst most of the existing literature on strategic management relates to local

government, this book examines developments within central governments and public agencies external to government hierarchies. The book also addresses the strategic distinction between politics and administration often neglected by existing research, and illustrates the connection between goal setting and actual performance of government organisations. Jan-Erik Johanson is Professor and Chair of Administrative Sciences at the University of Tampere, Finland. As well as strategic management, his recent research interests include hybrid organisations, innovation in regional networks, power relations in pension funds, and the determinants of efficiency in teams in projects funded by the Academy of Finland. He is currently vice-director of a research project studying performance of hybrid organisations.
