Record Nr. UNINA9910337822303321 Autore Covarrubias Venegas Barbara Marina Titolo Changing Age and Career Concepts in the Austrian Banking Industry: A Case Study of Middle-Aged Non-managerial Employees and Managers // by Barbara Marina Covarrubias Venegas Cham:,: Springer International Publishing:,: Imprint: Springer,, Pubbl/distr/stampa 2019 3-030-22609-3 **ISBN** Edizione [1st ed. 2019.] Descrizione fisica 1 online resource (205 pages) Collana Contributions to Management Science, , 1431-1941 Disciplina 332.109436 Soggetti Personnel management Demography Leadership Banks and banking **Human Resource Management** Business Strategy/Leadership Banking Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Nota di contenuto Introduction: Demographic Change and Its Implications -- Literature Review on Ageing Research -- Literature Review on Career Concepts and Learning in the Context of an Ageing Society -- Methodology and Research Design: A Qualitative Case Study of Middle-Aged Nonmanagerial Employees and Managers -- Results of the Qualitative Research - Changing Age and Career Concepts in the Austrian Banking Industry -- Discussion and Implications. Demographic change is affecting societies and organizations alike. Sommario/riassunto Although ageing is relevant to all, there is still a tendency for more negative stereotypes to be attributed to older individuals, while positive stereotypes are mainly associated with younger individuals. Further, there are indications of gendered ageism, showing that age prejudices are more likely to affect women. This book argues that, through holistic measures, human resources management is of fundamental importance to an age-friendly and non-age-discriminatory culture. It can be

assumed that awareness-raising on age issues also takes into account the gender issue. Drawing on qualitative interviews with employees in the Austrian banking industry and using an analytical framework, the author provides suggestions and implications for organizations to address this situation.