1. Record Nr. UNINA9910337812503321 Autore Weiss Antonio E Titolo Management Consultancy and the British State: A Historical Analysis Since 1960 / / by Antonio E. Weiss Cham:,: Springer International Publishing:,: Imprint: Palgrave Pubbl/distr/stampa Macmillan, , 2019 **ISBN** 3-319-99876-5 Edizione [1st ed. 2019.] Descrizione fisica 1 online resource (355 pages) 001.068 Disciplina Soggetti **Business consultants** Management Great Britain—History Europe—History—1492-**Business Consulting** History of Britain and Ireland History of Modern Europe Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia 1. Introduction -- 2. Planning, 1960s-1970s -- 3. Reorganising, Nota di contenuto 1970s: The 1974 National Health Service Reorganisation and McKinsey & Company -- 4. Automating, 1980s: Arthur Andersen and the Operational Strategy -- 5. Delivering, 1990s-2000s -- 6. Conclusions. Sommario/riassunto This book traces the emergence and development of the relationship between management consultancies and the British state. It seeks to answer three questions: why were management consultants brought into the machinery of the state; how has state power been impacted by bringing profit-seeking actors into the machinery of the state; and how has the nature of management consultancy changed over time? The book demonstrates the role consultants played in major developments in the postwar period. Specific case studies interrogate how consultancies influenced the policy fields of health service reform and social security benefits. This book will redefine debates amongst

business historians and historians of the postwar British state about the

nature of management consultancy and public sector reform.