1. Record Nr. UNINA9910337781603321 Autore Fowler Frederik M Titolo Navigating Hybrid Scrum Environments: Understanding the Essentials, Avoiding the Pitfalls / / by Frederik M. Fowler Berkeley, CA:,: Apress:,: Imprint: Apress,, 2019 Pubbl/distr/stampa **ISBN** 1-4842-4164-9 [1st ed. 2019.] Edizione 1 online resource (125 pages) Descrizione fisica Disciplina 658.4040285 Soggetti Leadership Success in business Careers Management—Study and teaching Employees—Coaching of Business Strategy/Leadership Careers in Business and Management Management Education Coaching Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Includes index. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Part I: The Overall Approach Behind Scrum -- Chapter 1: What Is Scrum? -- Chapter 2: Scrum Theory -- Chapter 3: Scrum and Waterfall -- Part II: The Components of Scrum: The Scrum Roles -- Chapter 4: The Scrum Team -- Chapter 5: Scrum Team Roles -- Chapter 6: The Scrum Development Team -- Chapter 7: The Scrum Master -- Part II: The Components of Scrum: The Scrum Artifacts -- Chapter 8: Scrum Artifacts -- Chapter 9: The Product Backlog -- Chapter 10: The Sprint Backlog -- Part IV: The Components of Scrum: Scrum Events -- Chapter 11: The Scrum Events -- Chapter 12: The Sprint -- Chapter 13: The Sprint Planning Meeting -- Chapter 14: The Daily Scrum -- Chapter 15: The Sprint Review -- Chapter 16: The Sprint Retrospective -- Part V:

Conclusion -- Chapter 17: Conclusion -- Appendix A: Scrum for Projects -- Appendix B: Scaled Scrum -- Appendix C: Scrum for the

Program and Portfolio Level .-.

Sommario/riassunto

Know the details of each part of Scrum so you can understand the purpose each part serves in the framework. Many books describe the "what" part of Scrum, but few explain the "why." Every part of the Scrum framework is important. You need to know the purpose behind each of the parts of the Scrum framework to reap all of its benefits. This book uses stories and examples to provide the understanding of Scrum that is necessary to avoid failure in an Agile transformation effort, and fills an important gap in the existing body of literature about the Scrum framework. Advanced topics also are covered: scaled Scrum, Scrum for projects, and Scrum for the program and portfolio level. What You'll Learn: Use the Scrum framework more effectively, especially if you are working in a "hybrid" Scrum environment Understand what to expect from the Scrum framework, how to support it in your organization, and how to measure and maximize results Study Scrum and pass Scrum Master certification tests given by Scrum.org.