Record Nr. UNINA9910298558003321 Autore **Ennals Richard** Titolo Responsible Management: Corporate Responsibility and Working Life / / by Richard Ennals Pubbl/distr/stampa Berlin, Heidelberg:,: Springer Berlin Heidelberg:,: Imprint: Springer, , 2014 **ISBN** 3-642-55401-6 Edizione [1st ed. 2014.] Descrizione fisica 1 online resource (164 p.) Collana CSR, Sustainability, Ethics & Governance, , 2196-7075 Disciplina 658,408 Soggetti **Business ethics** Economic sociology Philosophy and social sciences Labor economics **Business Ethics** Organizational Studies, Economic Sociology Philosophy of the Social Sciences **Labor Economics** Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. 1. Introduction -- 2. Management: A Social Dimension -- 3. Lipstick --Nota di contenuto 4. Working Life -- 5. Cultural Situatedness -- 6. Denial -- 7. Quality as Empowerment -- 8. Workplace Innovation -- 9. Responsible Management in Government -- 10. Conclusions. Sommario/riassunto This book takes a critical view on corporate practice, governmental action and the general approach to Corporate Social Responsibility. It draws on experience from the Workplace Innovation movement and argues that, as with motherhood and apple pie, it is hard to oppose CSR, with a community of well-meaning people. It is however necessary to challenge the foundations on which it is based. Many accounts of CSR assume a consistent model of capitalism around the world. It is suggested that capitalism can be given a human face, as companies adopt programmes which go beyond the minimum legal requirements. This builds on traditions of optional corporate philanthropy. However,

without changing the underlying working of the company, only

cosmetic changes are made. In the author's words: "lipstick is applied to the capitalist pig". It can be a mistake to read too much into "Responsible Management", when the culture of management is designed around irresponsibility. Companies have developed elaborate schemes of outsourcing, in an environment of limited liability. This cannot easily be overcome through gestures. This book seeks to engage readers and to provoke thoughts. It can be angry and polemical, but it points a finger directly at ongoing superficial developments.