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Nota di bibliografia	Includes bibliographical references.
Nota di contenuto	1. Introduction -- 2. The Evolution of the Concept of 'Management Control': Towards a Definition of 'Performance Management System' -- 3. Performance Management System. A Literature Review -- 4. Innovation and the Performance Management System. Literature Review -- 5. The Loose Coupling Performance Management System -- 6. The Values Sharing Mechanism -- 7. The Strategy Formulation Mechanism -- 8. The Strategy Implementation Mechanism -- 9. The Performance Measurement Mechanism -- 10. The Incentive and Reward Mechanism -- 11. The Strategy Execution Mechanism -- 12. Implementation, Use and Diagnosis of the Performance Management System.
Sommario/riassunto	This book presents an analysis and a critical discussion on performance management systems. It seeks to advance the current state of

knowledge in the subject by introducing a holistic performance management system - the loosely coupled performance management system. This new system presents a framework to leverage the systemic relationships among already established performance management mechanisms. The author contends that loosely coupled performance management systems fulfill two different objectives, namely - they assure control and foster innovation. Such a comprehensive approach to management control provides managers of economic organizations with an overarching architecture for the design, diagnosis and effective use of performance management systems.

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