Record Nr. UNINA9910254945903321 Autore Chen Pi-Chi Titolo US Firms' Business Competence in the Taiwanese IT Industry / / by Pi-Chi Chen, Young-Chan Kim Pubbl/distr/stampa Cham:,: Springer International Publishing:,: Imprint: Springer,, 2016 **ISBN** 3-319-32028-9 Edizione [1st ed. 2016.] Descrizione fisica 1 online resource (XVI, 234 p. 18 illus., 1 illus. in color.) Collana Understanding China, , 2196-3134 Disciplina 381 Soggetti Globalization Markets International economics Computer industry Leadership **Emerging Markets/Globalization** International Economics The Computer Industry Business Strategy/Leadership Asian Economics Asia Economic conditions Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Nota di bibliografia Includes bibliographical references. Nota di contenuto The US Firms' Business Competence in the Taiwanese IT Industry --Taiwan's Industrial Development, Foreign Investment and IT Industry --The Strategy Formulation and Change of Foreign Subsidiaries and Their Functional Units -- The Determinants of Strategy Formulation and Change in Foreign Subsidiaries and Their Functional Units -- Linkages of Cross-Functional Units in Different Types of Subsidiaries --Conclusion. This book offers an in-depth analysis of the roles and strategies of Sommario/riassunto subsidiaries of American multinational companies (MNCs) in Taiwan's IT industry. Based on semi-structured interviews with 16 managing

directors of the different foreign-owned subsidiaries and 100

functional unit managers, the authors investigate (1) the roles of functional units in evaluating strategy formulation and change in foreign subsidiaries; (2) the factors that determine strategy formulation and change in foreign subsidiaries and their functional units; and (3) the linkages between cross-functional units. The research underscores the view that MNCs' strategies are composed of assorted heterogeneous elements.