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Collana	Advanced Sciences and Technologies for Security Applications, , 1613-5113
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Soggetti	Leadership Politics and war Economic sociology Industrial psychology Political science Business Strategy/Leadership Military and Defence Studies Organizational Studies, Economic Sociology Industrial and Organizational Psychology Political Science
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Nota di bibliografia	Includes bibliographical references at the end of each chapters.
Nota di contenuto	Part I: General Part -- Introduction -- Facing Death: The Dynamics of Leadership and Group Behavior in Extreme Situations when Death Strikes without Warning -- Crisis, Leadership, and Extreme Contexts -- Team Leadership in Extremis: Enschede, Uruzgan, Kathmandu and Beyond -- Leadership, Morale and Cohesion: What Should be Changed? -- Leadership in Extreme Conditions and under Severe Stress: Case Study Analysis -- Part II: Leadership in Extreme Situations and Military Settings -- The Role of Short Term Volunteers in Responding to Humanitarian Crises: Lessons from the 2010 Haiti Earthquake. Leadership Norms as a Form of Internal (Self-)Control of the Armed Forces -- Cultural Dimensions of Violence in the Military -- Fighting for Strangers? Military Duty in Contemporary War -- Social Navigation and

the Emergence of Leadership: Tactical Command in the IDF Ground Forces in the Second Lebanon War -- Leadership in Extreme Situations: Case Study of an Indonesian Special Forces Soldier during the Boxing Day Tsunami -- Constructing 'Crisis Events' in Military Contexts – An Israeli Perspective -- Part III: Leadership in Extreme Situations and Lessons Learned/Education -- Leading in Extremis Situations: How Can Leaders Improve? -- How Leaders Learn from Experience in Extreme Situations: The Case of the U.S. Military in Takur Ghar, Afghanistan -- What Difference Does a Difference Make? Considerations about Lessons Learned from Difficult Operational Situations -- Officer Socialization as Prelude to in Extremis Leadership -- Combat Leadership on Guadalcanal: In Extremis Leadership of the Japanese and American Soldiers in World War -- Magnanimous Valor in Arturo Prat (1848-1879): A Necessary Quality for Leadership in Extreme Situations.

Sommario/riassunto

This book covers various aspects of leadership in critical situations and under extreme conditions. Today's leaders often face challenging situations or unexpected difficulties, and mastering these requires a wide spectrum of competencies such as creativity, courage and empathy. Therefore, this book provides an interdisciplinary approach including both theoretical concepts and practical findings relevant to optimizing leadership in extreme situations. Issues such as why people act as they do in stressful and extreme situations, or what constitutes the nexus between leadership/followership, organizations, and culture etc., are addressed. Leadership under extreme conditions is a very complex topic and one that has been approached from a variety of perspectives. The contributions to this volume thus originate from various academic disciplines including political science, social sciences, psychology, and philosophy. Insights from the study of in extremis leadership can help researchers and practitioners understand the individual, team and contextual factors that influence leadership and, ultimately, organizational efficiency and effectiveness. Leadership in Extreme Situations is a collection of contributions by selected scholars and field experts. It addresses key issues of leadership, morale and cohesion, as well as ethical questions; provides an ideal entry into the complex world of advanced leadership; and serves as a practical guide for the successful implementation of modern leadership.
