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Nota di contenuto	Cover; Preface; Contents; Figures; Tables; Summary; Acknowledgments; Abbreviations; CHAPTER ONE - Introduction: The Basics of Portfolio Management; Applications of Portfolio Management for the National Security Agency Information Sharing Services Division; Organization of This Monograph; CHAPTER TWO - The RAND PortMan Method; Expected Value; Metrics; Value and Risk Estimation; Portfolio Analysis; CHAPTER THREE - PortMan Evaluation of the NSA ISS Portfolio; ISS Project Descriptions; Questions for Evaluating Value and Risk Metrics; Consensus Analysis Analysis of Value, Risk, and Portfolio BalanceCost Analysis; Research and Development Que; CHAPTER FOUR - Conclusions; APPENDIX A - Project Descriptions; APPENDIX B - Research and Development Questions; APPENDIX C - Operations and Maintenance Questions; APPENDIX D - Delphi Exercise Results by Project and Question; Bibliography
Sommario/riassunto	This description of the application of the RAND Corporation's PortMan portfolio analysis and management method and Delphi consensus-building method for the National Security Agency (NSA) Information Sharing Services (ISS) division highlights how these methods enable the data-driven analysis of project portfolios and the allocation of research

and development (R&D) and operations and maintenance (O&M)
resources according to value, risk, and cost.
