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Nota di contenuto	Cover; Title Page; Copyright; Preface; Contents; Figures; Tables; Summary; Acknowledgments; Abbreviations; CHAPTER ONE: Introduction; Defining Supply Chain Management and Integration; Achieving Supply Chain Integration; CHAPTER TWO: Case Studies That Illustrate the Need for Supply Chain Integration and Systems Thinking; Theater Inventory Case Study; Supply Chain Silo Case Study; The Need for Systems Thinking; CHAPTER THREE: Policy Review; CHAPTER FOUR: High-Level Policy Recommendations; The Supply Chain Objective; Guiding Principles; A DoD Supply Chain Supply Structure or Framework The End Users of Materiel Retail/Tactical Warehouses/Distribution Centers-The Wholesale Customers; DoD Distribution Network; Distribution Modal Choice for Shipments to OCONUS Customers; Distribution Modal Choice Within CONUS; Transportation Management, Assets, and Facilities; Non-Stocked Items; Purchasing and Supply Organizations; Factories and Maintenance Facilities; The Overall Supply Chain Structure; CHAPTER FIVE: Enabling Mechanisms; Incentives: Metrics and Budgets; Decision Authority and/or Rights; Financial Controls, Methods, and Budgets; Information Sharing; Decision Support Tools Workforce Knowledge Principles for Enabling Mechanisms; CHAPTER SIX: Supplier and Inventory Management Integration; Where Is the

Money?; The Drivers of Inventory Costs; DoD Lead Times and Order Quantities; The Impact of Lead-Time Induced Forecast Errors; Repairable Inventory; CHAPTER SEVEN: Scheduled Trucks-Apply a Systems View for Shipment Consolidation; CHAPTER EIGHT: Integrating Supplier and Transportation Management; CHAPTER NINE: Positioning Materiel Based on Total Costs; Stock Transport Orders; Improving STO Business Logic; Stockage Location and Replenishment Source Decisions CHAPTER TEN: Integrating Financial Policy with Network Design and Inventory Planning CHAPTER ELEVEN: Conclusions and Overall Recommendations; APPENDIX: A. Legal and Regulatory Environment for FDT Alternatives; B. Inventory Performance Analysis; References

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Sommario/riassunto

The authors provide a framework for an integrated Department of Defense (DoD) supply chain, associated policy recommendations, and a companion framework for management practices that will drive people to take actions aligned with this integrated supply chain approach. Building on the framework and policy recommendations, they identify opportunities to improve DoD supply chain efficiency and highlight several already being pursued by DoD.

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