1. Record Nr. UNINA9910220111703321 Autore Langeland Krista S. **Titolo** How civil institutions build resilience: organizational practices derived from academic literature and case studies / / Krista S. Langeland, David Manheim, Gary McLeod, George Nacouzi **RAND Corporation** Pubbl/distr/stampa **ISBN** 0-8330-9519-6 Soggetti Organizational resilience - History - 21st century Organizational learning - History - 21st century Crisis management - History - 21st century Emergency management - History - 21st century Crisis management **Emergency management** Organizational learning Organizational resilience History Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Nota di contenuto Definitions, characteristics, and assessments of resilience -- Withstand: hazardous industries -- Adapt and respond: supply-chain risk management -- Recover: disaster response and recovery-oriented resilience -- Summary of themes and methods for building resilience. "In an effort to support U.S. Air Force space community resilience Sommario/riassunto objectives, researchers conducted a review of the academic literature defining and describing resiliency in various domains, and case-study reports about how organizations build resilient missions. This report summarizes key findings from this review that have broad application to any organization seeking to enhance resilience, which includes the space community. This report presents the approaches taken by three

different types of communities to develop and maintain resilient operations. The discussion presented in this report illustrates three

methods for building resilience, each illustrated by the approach of one community; resilience through withstanding an adverse event (impact avoidance and robustness), resilience through adaptation and flexibility, and resilience through recovery and restoration. These approaches are broadly described in this report as: withstand, adapt, and recover. Communities seeking to develop more resilient operations can gain insight from applying the various methods described in the literature, and applying lessons derived from similar operational environments and how they addressed resilience. Recognizing that any given organization can incorporate all three of these approaches in various parts of an overall resilience plan, this report seeks to highlight organizations that will be most likely to emphasize one of these approaches over another"--Publisher's description.