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|   | Collana  | Rand Corporation monograph series  |
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|   | Nota di contenuto                                    | Cover; Preface; Contents; Figure and Tables; Summary;<br>Acknowledgments; Abbreviations; Chapter One - Introduction; Chapter<br>Two - Models of Recruiter Effort, Market Quality, andEnlistment Supply;<br>A Model with a Single Type of Contract; A Model Distinguishing the<br>Three Missioned ContractTypes; A Conceptually Grounded,<br>Econometrically BasedPerformance Measure; Chapter Three - Data and<br>Econometric Estimates of Contract-Production Models; Data; Estimates<br>for the Graduate, Senior, and "Other" ContractModel; Estimates for a<br>Model Distinguishing Men and Women<br>Chapter Four - Empirical Analysis of Performance MeasuresChapter Five<br>- Choosing Performance Windows andOrganizational Units for<br>Evaluation; Using the Performance Window to Control for<br>RandomOutcomes; The Use of Station Versus Individual<br>PerformanceEvaluation; Chapter Six - Conclusions; Summary of Results;<br>Implications for Policy; Appendix A - Allocation of Recruiter Effort:<br>Implications of aMicroeconomic Model; Appendix B - Recruiter Behavior<br>in the Face of Risk; References |
|   | Sommario/riassunto                                   | Designing and implementing performance metrics that support Army<br>goals requires analysis of how different metrics would affect recruiter<br>behavior and, in turn, recruiters' contributions toward achieving the<br>Army's goals. The authors evaluate traditional performance metrics,<br>such as number of contracts signed per month per recruiter, and find  |

| that they do not adequately measure recruiter effort, skill, and            |
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| productivity. They then develop a ""preferred performance metric"" that     |
| takes into account the difficulty of recruiting different types of youth in |
| various markets. Using a performance metric                                 |
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