Record Nr. UNINA9910219987403321 Assessing the value of U.S. Army international activities / / Jefferson P. **Titolo** Marquis ... [et al.] Pubbl/distr/stampa Santa Monica, CA, : RAND Arroyo Center, 2006 **ISBN** 1-281-18083-1 9786611180836 0-8330-4240-8 Edizione [1st ed.] Descrizione fisica 1 online resource (173 p.) Collana Rand Corporation Monograph Altri autori (Persone) MarquisJefferson P Disciplina 355/.031/0973 Military policy - International cooperation Soggetti Military assistance, American Security, International Military art and science - International cooperation United States Military relations Foreign countries Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia "Prepared for the United States Army." Note generali Nota di bibliografia Includes bibliographical references (p. 139-142). Nota di contenuto Cover; Preface; Contents; Figures; Tables; Summary; Acknowledgments; Acronyms; Chapter One - Introduction; Security Cooperation and U.S. Army International Activities; Overview of U.S. Government Security CooperationPlanning; System for Measuring AIA Effectiveness; Organization of the Document: Chapter Two - Measuring the Performance of Government Programs; Federal Measurement Requirements; Purposes of Performance Measurement; Applying Performance Measurement to SecurityCooperation; Principles of AIA Assessment; The Way Forward; Chapter Three - AIA Ends and Ways A Method for Deriving ObjectivesEight Ends of Army International Activities; AIA Ways; Ends-Ways Matrix; Chapter Four - Linking Ways to Ends; Theoretical Approach to Establishing Linkages; Background Conditions; From Linkages to Indicators; Practical Approach to Developing Indicators; Transforming Indicators into Measures; Chapter Five - Army International Activities Knowledge Sharing System; Practical

Concerns; Strategy for Building AIAKSS; Detailed Description of AIAKSS; AIAKSS Issues; Integrating AIAKSS into the DoD Assessment Realm;

Sommario/riassunto

Conclusion; Chapter Six - AIA Test Cases; Introduction

U.S. Army Medical DepartmentNational Guard Bureau State Partnership Program; U.S. Army South; Conclusion; Chapter Seven - Concluding Observations; AIA Lessons Learned; How Should AIAKSS Information Be Used?; Issues in Applying AIAKSS; Appendix; Bibliography

A number of important steps have been taken in recent years to improve the planning and management of Army International Activities (AIA). Still, a need remains, and is widely recognized, for a high-level assessment mechanism to allocate AIA resources more efficiently, execute AIA programs more effectively, and highlight the contributions of AIA to the National Military Strategy, the DoD Security Cooperation Guidance, and The Army Plan. This report presents a framework for assessing the value of the Army's non-combat interactions with other militaries. It provides an overview of AIA programs a