

1. Record Nr.	UNINA9910163880903321
Autore	Vanzant Stern PhD, Terra
Titolo	Lean and agile project management : how to make any project better, faster, and more cost effective // by Terra Vanzant Stern and PhD
Pubbl/distr/stampa	Boca Raton, FL : , : Productivity Press, an imprint of Taylor and Francis, , [2017] ©2016
ISBN	1-315-16608-9 1-351-67898-1 1-4987-3917-2
Edizione	[First edition.]
Descrizione fisica	1 online resource (355 pages)
Disciplina	658.4/013
Soggetti	Project management Lean manufacturing Cost effectiveness Six sigma (Quality control standard)
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Includes index.
Nota di contenuto	section 1 Understanding Project Management Theory -- chapter 1 The Three Faces of Traditional Project Management -- chapter 2 A Lean History of Lean -- chapter 3 Agile Comprehensive -- section 2 Applying Lean and Agile to the Project Management Life Cycle -- chapter 4 Initiating the Project -- chapter 5 The Planning Process -- chapter 6 Project Execution -- chapter 7 Monitoring, Controlling, and Closing a Project -- chapter 8 Applying Lean and Agile Techniques to Project Management Areas of Knowledge Promoted in the PMBOK® -- section 3 Applying Lean, Agile, and Traditional Project Management to the DMAIC Process -- chapter 9 Making the DMAIC Model More Lean for Project Managers: Define -- chapter 10 Making the DMAIC Model More Lean and Agile: Measure -- chapter 11 Making the DMAIC Model More Lean and Agile: Analyze -- chapter 12 Making the DMAIC Model More Lean and Agile: Improve -- chapter 13 Making the DMAIC Model More Lean and Agile: Control -- section 4 Human Performance Problems in Maintenanc -- chapter 14 Ethics and Social Responsibility

-- chapter 15 The Lean and Agile Project Manager -- chapter 16 Change Management Basics for Lean and Agile Project Managers n * -- chapter 17 Lean and Agile Project Management International -- chapter 18 ISO 13053 International Standards for Six Sigma.

Sommario/riassunto

When project managers are faced with budget cuts and fewer resources, waste elimination becomes a priority in maintaining effectiveness. This does not mean shortening or abandoning traditional project cycles, though. In fact, fast results on critical assignments can only be completed with strong plans and a detailed work-breakdown structure. The connections, or lack thereof, are what strongly impact performance and quality. This book defines nine wastes found in project management and demonstrates how they can be addressed with lean technology.
