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Autore	Ahuka Shamba André
Titolo	L'industrie sidérurgique et ledéveloppement durable de la République démocratique du Congo
Pubbl/distr/stampa	[Place of publication not identified], : L'Harmattan, 2015
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Descrizione fisica	1 online resource (252 p.)
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Lingua di pubblicazione	Francese
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Autore	Kerzner Harold
Titolo	Project management : a systems approach to planning, scheduling, and controlling / / Harold Kerzner
Pubbl/distr/stampa	Hoboken, N.J., : John Wiley & Sons, Inc., 2013
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Nota di contenuto	Intro -- Project Management: A Systems Approach to Planning, Scheduling, and Controlling -- Copyright -- Contents -- Preface -- 1: Overview -- 1.0: Introduction -- 1.1: Understanding Project Management -- 1.2: Defining Project Success -- 1.3: Success, Trade-Offs, and Competing Constraints -- 1.4: The Project Manager-Line Manager Interface -- 1.5: Defining the Project Manager's Role -- 1.6: Defining the Functional Manager's Role -- 1.7: Defining the Functional Employee's Role -- 1.8: Defining the Executive's Role -- 1.9: Working with Executives -- 1.10: Committee Sponsorship/Governance -- 1.11: The Project Manager as the Planning Agent -- 1.12: Project Champions -- 1.13: The Downside of Project Management -- 1.14: Project-Driven versus Non-Project-Driven Organizations -- 1.15: Marketing in the Project-Driven Organization -- 1.16: Classification of Projects -- 1.17: Location of the Project Manager -- 1.18: Differing Views of Project Management -- 1.19: Public-Sector Project Management -- 1.20: International Project Management -- 1.21: Concurrent Engineering: A Project Management Approach -- 1.22: Added Value -- 1.23: Studying Tips for the PMI® Project Management Certification Exam -- Problems -- Case Study -- Williams Machine Tool Company -- 2: Project Management Growth: Concepts and Definitions -- 2.0: Introduction -- 2.1: General Systems Management -- 2.2: Project Management: 1945-

1960 -- 2.3: Project Management: 1960-1985 -- 2.4: Project Management: 1985-2012 -- 2.5: Resistance to Change -- 2.6: Systems, Programs, and Projects: A Definition -- 2.7: Product versus Project Management: A Definition -- 2.8: Maturity and Excellence: A Definition -- 2.9: Informal Project Management: A Definition -- 2.10: The Many Faces of Success -- 2.11: The Many Faces of Failure -- 2.12: The Stage-Gate Process -- 2.13: Project Life Cycles.
2.14: Gate Review Meetings (Project Closure) -- 2.15: Engagement Project Management -- 2.16: Project Management Methodologies: A Definition -- 2.17: Enterprise Project Management Methodologies -- 2.18: Methodologies Can Fail -- 2.19: Organizational Change Management and Corporate Cultures -- 2.20: Project Management Intellectual Property -- 2.21: Systems Thinking -- 2.22: Studying Tips for the PMI® Project Management Certification Exam -- Problems -- Case Study -- Creating a Methodology -- 3: Organizational Structures -- 3.0: Introduction -- 3.1: Organizational Work Flow -- 3.2: Traditional (Classical) Organization -- 3.3: Developing Work Integration Positions -- 3.4: Line-Staff Organization (Project Coordinator) -- 3.5: Pure Product (Projectized) Organization -- 3.6: Matrix Organizational Form -- 3.7: Modification of Matrix Structures -- 3.8: The Strong, Weak, or Balanced Matrix -- 3.9: Center for Project Management Expertise -- 3.10: Matrix Layering -- 3.11: Selecting the Organizational Form -- 3.12: Structuring the Small Company -- 3.13: Strategic Business Unit (SBU) Project Management -- 3.14: Transitional Management -- 3.15: Barriers to Implementing Project Management in Emerging Markets -- Culture -- Status and Politics -- Implementation of Project Management -- Other Barriers -- Recommendations -- 3.16: Seven Fallacies that Delay Project Management Maturity -- 3.17: Studying Tips for the PMI® Project Management Certification Exam -- Problems -- Case Studies -- Jones and Shephard Accountants, Inc. -- Coronado Communications -- 4: Organizing and Staffing the Project Office and Team -- 4.0: Introduction -- 4.1: The Staffing Environment -- 4.2: Selecting the Project Manager: An Executive Decision -- 4.3: Skill Requirements for Project and Program Managers -- Team-Building Skills -- Leadership Skills -- Conflict Resolution Skills.
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8.4: Effective Project Management in the Small Business Organization -- 8.5: Mega Projects -- 8.6: Morality, Ethics, and the Corporate Culture -- 8.7: Professional Responsibilities -- Conflict of Interest -- Inappropriate Connections -- Acceptance of Gifts -- Responsibility to Your Company (and Stakeholders) -- 8.8: Internal Partnerships -- 8.9: External Partnerships -- 8.10: Training and Education -- 8.11: Integrated Product/Project Teams -- 8.12: Virtual Project Teams -- 8.13: Breakthrough Projects -- 8.14: Managing Innovation Projects -- Understanding Innovation -- Project Selection -- Project Selection Obstacles -- Identification of Projects -- 8.15: Agile Project Management -- 8.16: Studying Tips for the PMI® Project Management Certification Exam -- Problems -- Case Study -- Is It Fraud? -- 9: The Variables for Success -- 9.0: Introduction -- 9.1: Predicting Project Success -- 9.2: Project Management Effectiveness -- 9.3: Expectations -- 9.4: Lessons Learned -- 9.5: Understanding Best Practices -- What to Do with a Best Practice? -- Critical Questions -- Levels of Best Practices -- Common Beliefs -- Best Practices Library -- 9.6: Best Practices versus Proven Practices -- 9.7: Studying Tips for the PMI® Project Management Certification Exam -- Problems -- Case Study -- Radiance International -- 10: Working with Executives -- 10.0: Introduction -- 10.1: The Project Sponsor -- Committee Sponsorship -- When to Seek Help -- The New Role of the Executive -- Active versus Passive Involvement -- Managing Scope Creep -- The Executive

Champion -- 10.2: Handling Disagreements with the Sponsor -- 10.3: The Collective Belief -- 10.4: The Exit Champion -- 10.5: The In-House Representatives -- 10.6: Stakeholder Relations Management -- 10.7: Politics -- 10.8: Studying Tips for the PMI® Project Management Certification Exam -- Problems -- Case Studies.
Corwin Corporation.

Sommario/riassunto

The bestselling project management text for students andprofessionalsnow updated and expanded This Eleventh Edition of the bestselling "bible" ofproject management maintains the streamlined approach of the prioreditions and moves the content even closer to PMI's ProjectManagement Body of Knowledge (PMBOK). New content has been added tothis edition on measuring project management ROI, value to theorganization and to customers, and much more. The capstone "super"case on the "Iridium Project" has been maintained, covering allaspects of project management. Increased use of sidebars throughoutthe book helps further align it with the PMBOK and the ProjectManagement Professional (PMP) Certification Exam. This new edition features significant expansion, including morethan three dozen entirely new sections and updates on processsupporting; types of project closure; project sponsorship; andculture, teamwork, and trust. This comprehensive guide to theprinciples and practices of project management: Offers new sections on added value, business intelligence,project governance, and much moreProvides twenty-five case studies covering a variety ofindustries, almost all of which are real-world situations drawnfrom the author's practiceIncludes 400 discussion questions and more than 125multiple-choice questionsServes as an excellent study guide for the PMP CertificationExam.