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Titolo	KNOWledge SUCCESSION : sustained performance and capability growth through strategic knowledge projects // Arthur Shelley
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Nota di contenuto	1. Knowledge succession for performance -- 2. Knowledge co-creation, sustainability, and adaptation -- 3. Projects as vehicles of change and knowledge transfer -- 4. Why, who, what, followed by when, where, and how -- 5. People have knowledge, relationships generate value -- 6. Reflective cycles are key to relevant capability development -- 7. Creative friction through conversations -- 8. Language and tools for efficiency and effectiveness -- 9. Theory informed practice and practice informed theory -- 10. Leveraging behavior as an asset -- 11. Being a knowledge succession leader -- 12. Influencing stakeholders to "buy in" -- Postscript -- Notes -- References -- Index.
Sommario/riassunto	Intended for executives and developing professionals who face the challenges of delivering business benefits for today, while building the capabilities required for an increasingly changing future. The book is structured to build from foundational requirements toward connecting the highly interdependent aspects of success in an emerging complex world. A wide range of concepts are brought together in a logical framework to enable readers of different disciplines to understand how they either create barriers or can be harvested to generate synergistic opportunities. The framework builds a way to make sense of the connections and provides novel paths to take advantage of the potential synergies that arise through aligning the concepts into a

portfolio of strategic projects. The insights are robust as well as pragmatic enough to equip them to ask the right questions of their project teams. It will help them to lead and coach their teams more effectively and guide them more strategically to develop the knowledge and capabilities for sustained strategic success. This book also has extended learning for postgraduate students of business and project management in either an informal or a formal learning context. All successful medium to large organizations now need to have active management of projects and the ability to develop knowledge and capability to drive innovation and maintain relevance. There are detailed books on how to manage projects, texts of knowledge management, and volumes on innovation and change, but there is no one book that brings all these interdependent aspects of success together within the context of projects.

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