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Nota di contenuto	Intro Title Copyright Acknowledgements Introduction Biography Index Chapter 1: What do we mean by performance? Chapter 2: People and the Climate in which they operate: The People Dimension Chapter 3: The Leadership Dynamic Chapter 4: The behaviours and competencies that drive leaders and their organisations' performance Chapter 5: Why we do what we do: how the concept of Predispositions helps our understanding Chapter 6: How Predisposition and Motivation influence actual behaviour Chapter 7: Changing behaviour and making performance happen: a collection of case studies Chapter 8: Weaving behaviour and Climate into the fabric of organisational life Chapter 9: Summing it all up Appendix Appendix 1: Definitions of components of the integrated framework Appendix 2: Summary of correlations within the Climate- Dimension Matrix Appendix 3: Summary definitions of a sample of behaviours from the generic framework Appendix 4: An exercise to help distinguish behaviours from skills and other personal attributes Appendix 5: References.
Sommario/riassunto	A leader's behaviour and the quality of their leadership delivery drives the performance of the group or business for which they are accountable. This is irrespective of the size or scope of the leadership

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challenge. As such this book should be read by anyone with a responsibility for improving organisational performance.