Record Nr. UNINA9910146127503321 Autore Rowland Deborah Titolo Sustaining change [[electronic resource]]: leadership that works // Deborah Rowland and Malcolm Higgs Chichester, England; ; Hoboken, NJ, : Jossey-Bass, c2008 Pubbl/distr/stampa **ISBN** 0-470-68755-X 1-119-20633-2 1-282-35014-5 9786612350146 0-470-77783-4 Descrizione fisica 1 online resource (393 p.) Altri autori (Persone) HiggsMalcolm Disciplina 658.4/06 Soggetti Organizational change Leadership Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references (p. [367]-368) and index. Introduction -- Is change changing? -- Are leaders leading? --Nota di contenuto Changing leadership? a framework -- Attractor: creating magnetic energy -- Edge and tension: amplifies disturbance -- Container: provides holding structure -- Transforming space : creates movement -- Linking changing leadership -- Developing changing leadership --Where next? This is a book destined for leaders who wish to implement change Sommario/riassunto more intelligently and effortlessly. Drawing on a combination of rigorous research and extensive organizational experience, the authors present a framework for leading change, ?Changing Leadership?, that describes the specific leader practices they have found make the biggest difference between success and failure in implementing high magnitude change. In doing all of this, the leader works to make change happen in the day to day activity and conversations of the

organization.