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Nota di contenuto	Managing Safety; Table of Contents; Preface; 1 Introduction; 2 Consequences of Accidents; 1. The victim himself; 2. His family; 3. His colleagues; 4. His superiors; 5. The worker morale; 6. The company; 3 A Small Experiment; Step 1; Step 2; Step 3; Results; 4 Man or Machine?; Bhopal, India; Chernobyl; "The Herald of Free Enterprise"; 5 Why Do Accidents Happen?; 6 The Underlying Reasons; 7 How to Make People not Take Risks; 8 The Myths of Management; 9 Who "Makes" Safety?; What is the Safety Professional responsible for?; 1. Improving the attitude of workers towards safety 2. Keeping the managers' heads free of all safety matters 3. Discovering the need for safety training programmes of individuals; 4. Organising site-wide safety seminars on selected topics; 5. Writing the Company Safety Policy; 6. Checking for compliance with Site Safety Policy; 7. Bearing responsibility for site safety performance; 8. Investigating all accidents at site and writing investigation reports; 9. Coordinating safety activities of the site; 10. Chairing the Central Safety Committee; 11. Participating in and coordinating outside safety audits

12. Being the information source for safety-related legislation and appliances
13. Being the advisor to management on safety issues;
Conclusion; 10 Management Tools; 11 Pillar 1: Total Management Commitment; 1. Interest; 2. Involvement; 3. Investment; 12 Pillar 2: Safety Visits - The Basics; 13 Safety Visits - The System; 14 Safety Visits - The Procedure; 1. Follow all safety rules; 2. Build a Safety-visit Team; 3. Entering the area to be visited; 4. Approaching a worker; 5. The talking sequence; 6. Noting down; 7. Thanking the worker; 8. Report writing; 15 The Art of Talking
16 Pillar 3: Involving the Worker
17 Brainstorming; 1. Criticism; 2. Free-wheeling; 3. Quantity; 4. Refining the information; 18 Pillar 4: Accident Investigation; 19 The Methodology of an Accident Investigation; 1. When to start investigating?; 2. The investigation team; 3. The investigating team leader; 4. No culprit is to be sought; 5. The investigation report; 20 The Art of Questioning; 21 Accident or Incident?; 22 Responsibility & Authority; 23 The Safety Committees; 24 Lock Out - Tag Out; 25 Communications; 26 Other Managerial Tools; The Permit-to-Work System; Operating Procedures
Contractors
Rewards and Incentives; 27 How to Proceed; To Do List for the Top Management; To Do List for the Middle Management in Production; To Do List for Nonproduction Management (HR, IT, Finance, etc.); Appendix 1: Understanding the Numbers in Safety Statistics; Appendix 2: Job Description of a Safety Professional; Appendix 3: Safety visit Reports; Appendix 4: Accident investigation Reports; Appendix 5: About audit and audits; Appendix 6: Safety visit Control Sheet; Index

Sommario/riassunto

What are accidents? Are they just statistics that your safety department sends to you monthly and which you glance over and ask yourself whether the safety professional you have employed is doing his job right? Aimed primarily at top and middle management, this book adopts the new approach to preventing serious incidents rather than minimal compliance with regulations. It takes you step-by-simple-step to show how accidents can be avoided with little effort and money, allowing you to reap the rewards such an injury-free culture brings: higher worker morale, better product quality, and maxim
