Record Nr. UNINA9910143832203321 Autore Gole William J **Titolo** Corporate divestitures [[electronic resource]]: a mergers and acquisitions best practices guide / / William J. Gole, Paul J. Hilger Pubbl/distr/stampa Hoboken, N.J., : Wiley, c2008 1-119-20044-X **ISBN** 1-281-38165-9 9786611381653 0-470-29348-9 Descrizione fisica 1 online resource (316 p.) Altri autori (Persone) HilgerPaul J. <1959-> 658.1/64 Disciplina Soggetti Corporate divestiture Consolidation and merger of corporations Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Description based upon print version of record. Note generali Includes bibliographical references and index. Nota di bibliografia Nota di contenuto CORPORATE DIVESTITURES: A MERGER AND ACQUISITIONS BEST PRACTICES GUIDE; CONTENTS; PREFACE; WHY THE BOOK WAS WRITTEN; HOW THE GUIDE IS ORGANIZED; ACKNOWLEDGMENTS; Chapter 1: INTRODUCTION; 1.1 OVERVIEW; 1.2 CHARACTERISTICS OF CORPORATE DIVESTITURES; 1.3 TRANSACTION MODEL; 1.4 STAFFING MODEL; 1.5 ENABLING PRINCIPLES; 1.6 HOW THIS GUIDE CAN HELP; KEY POINTS; Appendix 1A: DIVESTITURE ACTIVITY BY STANDARD INDUSTRIAL CLASSIFICIATION: 2002 TO 2006; Appendix 1B: AGGRESSIVE DIVESTERS: 2005 AND 2006; Chapter 2: STRATEGIC ASSESSMENT; 2.1

HOW THE GUIDE IS ORGANIZED; ACKNOWLEDGMENTS; Chapter 1: INTRODUCTION; 1.1 OVERVIEW; 1.2 CHARACTERISTICS OF CORPORATE DIVESTITURES; 1.3 TRANSACTION MODEL; 1.4 STAFFING MODEL; 1.5 ENABLING PRINCIPLES; 1.6 HOW THIS GUIDE CAN HELP; KEY POINTS; Appendix 1A: DIVESTITURE ACTIVITY BY STANDARD INDUSTRIAL CLASSIFICIATION: 2002 TO 2006; Appendix 1B: AGGRESSIVE DIVESTERS: 2005 AND 2006; Chapter 2: STRATEGIC ASSESSMENT; 2.1 OVERVIEW; 2.2 STRATEGIC ASSESSMENT PROCESS STEPS 2.3 ANALYZE PORTFOLIO AND CONSIDER ALTERNATIVES2.4 OPT FOR DIVESTITURE; 2.5 POSITION THE ORGANIZATION FOR THE DIVESTITURE; 2.6 NEXT STEPS; KEY POINTS; Chapter 3: DIVESTITURE PLANNING; 3.1 OVERVIEW; 3.2 PLANNING PHASE PROCESS STEPS; 3.3 APPROVAL; 3.4 ORGANIZATION PLAN; 3.5 RETENTION PLAN; 3.6 ASSEMBLING THE DIVESTITURE TEAM; 3.7 DEVELOPMENT OF THE DIVESTITURE PLAN; 3.8 DEVELOPMENT OF A COMMUNICATION PLAN; KEY POINTS; Appendix 3A: ILLUSTRATIVE DIVESTITURE TIMELINE; Appendix 3B: RETENTION PLANNING DOCUMENT; Appendix 3C: WEEKLY ACTION ITEM CONTROL;

Appendix 3D: COMMUNICATION PLAN OUTLINE

Appendix 3E: ISSUES AND RESOLUTION CONTROLChapter 4: PREPARING FOR THE TRANSACTION; 4.1 INTRODUCTION; 4.2 PREPARATION PHASE PROCESS STEPS: 4.3 ENGAGEMENT OF EXTERNAL RESOURCES: 4.4 VALIDATION OF THE TRANSACTION STRUCTURE; 4.5 DEVELOPMENT OF SELLING MATERIALS; 4.6 IDENTIFICATION OF POTENTIAL BUYERS; 4.7 PREPARATION OF A DATA ROOM: 4.8 OVERVIEW OF THE PHASED DISCLOSURE PROCESS; KEY POINTS; Appendix 4A: ILLUSTRATIVE DATA ROOM INFORMATION LISTING; Chapter 5: DISENTANGLEMENT; 5.1 DISENTANGLEMENT: PREPARING THE BUSINESS TO BE SEPARATED; 5.2 DISENTANGLEMENT PROCESS STEPS; 5.3 GATHERING INFORMATION 5.4 DETERMINING THE REQUIRED END STATE5.5 DEVELOPING THE DISENTANGLEMENT PLAN; 5.6 QUANTIFYING THE DISENTANGLEMENT COSTS; 5.7 EXECUTING THE DISENTANGLEMENT PLAN; KEY POINTS; Chapter 6: MANAGING THE SELLING PROCESS; 6.1 SELLING PROCESS: SHOW TIME; 6.2 SELLING PROCESS STEPS; 6.3 ANNOUNCING THE INTENTION TO SELL; 6.4 MARKETING THE BUSINESS; 6.5 DUE DILIGENCE: 6.6 BIDDING AND NEGOTIATIONS; KEY POINTS; Chapter 7: STRUCTURING THE TRANSACTION: 7.1 STRUCTURING THE DIVESTITURE TRANSACTION: 7.2 STRUCTURING PROCESS STEPS: 7.3 BRINGING IN THE REQUIRED EXPERTISE

7.4 ANALYZING ALTERNATIVE TRANSACTION STRUCTURES7.5
DRAFTING THE AGREEMENTS; 7.6 NEGOTIATING THE AGREEMENTS; 7.7
COMPLYING WITH REGULATIONS; KEY POINTS; Chapter 8: CLOSING; 8.1
CLOSING, TRANSITIONING, AND LEARNING; 8.2 CLOSING PROCESS
STEPS; 8.3 CLOSING THE TRANSACTION; 8.4 MANAGING THE
POSTCLOSING TRANSITION; 8.5 CONDUCTING A POSTDEAL PROCESS
ASSESSMENT; 8.6 FINAL THOUGHTS; KEY POINTS; INDEX

Sommario/riassunto

Providing practical application of best practices employed in the divestiture process, Corporate Divestitures provides you with detailed guidance on how your corporation should handle a divestiture. It provides a structured approach that emphasizes disciplined execution and illustrative documents and application aids that can be adapted for use in real-world situations.