Record Nr. UNINA9910141432203321 Autore Worster Arthur J. <1944-> Titolo Maximizing return on investment using ERP applications [[electronic resource] /] / Arthur J. Worster, Thomas R. Weirich, Frank J.C. Andera Hoboken, N.J., : John Wiley & Sons, c2012 Pubbl/distr/stampa **ISBN** 1-119-20374-0 1-283-59281-9 9786613905260 1-118-46699-3 Edizione [1st edition] Descrizione fisica 1 online resource (242 p.) Wiley corporate F & A Collana Altri autori (Persone) WeirichThomas R AnderaFrank J. C Disciplina 658.4/038011 Soggetti Management information systems Business planning Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Includes index. Note generali Nota di bibliografia Includes bibliographic references and index. Nota di contenuto Maximizing Return on Investment Using ERP Applications; Copyright; Contents: Preface: My Own Journey: The Early Years (1963-1973): Foundations (1973-1988); Manufacturing Operations Optimization (1989-1991); Business Support Optimization (1991-1994); Business Process Reengineering and SAP: This Book: Note: Acknowledgments: Introduction; Action; Thinking; Context; Part I: A Leadership Perspective; Chapter 1: The Law of Unintended Consequences; Introduction: What Is the Law of Unintended Consequences?: Management Systems; Example 1: Services Industry; Example 2: Manufacturing and Distribution The ChallengeSummary; Notes; Chapter 2: Leadership and Change in an Integrated Business World; Introduction; The Universe Outside, the Universe Within; The Journey; The Evolution of Integrated Programs for Continuous Improvement; A Deeper Look into Integration; MRP II Comes to the Mainstream; The Move to IT-Related Applications Solutions; Leaders and the Leadership Gap; Vision; What Does a Leader

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Providing Business Value to an EnterpriseIdentify Improvement
Opportunities; Identify Current Return on Investment
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Design New Business Processes; Identify Areas of Conflict between
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IT Applications Process KnowledgeNative Business Processes in the ERP Application; Training in Process Thinking; A Plan for Action; Summary; Notes; Chapter 6: Business Culture, Politics, and Organization; Introduction; Cultural Barriers and Enablers; Keys to Understanding Culture, Politics, and Organization; Executive Barriers; Destructive Incentives; Origins of the Current Design; I Am What I Lead; Levels of Empowerment; Mean Time to Change One's Mind; Compiling Insights Gained; Relating These Insights to the Project Itself; Summary; Notes; Chapter 7: IT Strategy Review; Introduction An Example of a Flawed IT Strategy

Sommario/riassunto

Step-by-step guidance to achieving maximum return on investment for your company Written by Arthur Worster, Thomas Weirich, and Frank Andera, industry experts at the forefront of the business processes arena, Maximizing Return on Investment Using ERP Applications provides accountants, IT executives, and finance professionals with a new way of looking at enterprise resource planning (ERP)-driven business improvement programs. This timely book explores how leadership can view its organization as an integrated enterprise and what this change in perception might suggest. It conside