1. Record Nr. UNINA9910136549303321 Autore Iñiguez de Onzoño Santiago Titolo Cosmopolitan Managers: Executive Development that Works / / by Santiago Iñiguez de Onzoño London:,: Palgrave Macmillan UK:,: Imprint: Palgrave Macmillan,, Pubbl/distr/stampa 2016 **ISBN** 1-137-54909-2 Edizione [1st ed. 2016.] Descrizione fisica 1 online resource (XXVII, 231 p. 5 illus., 4 illus. in color.) Collana IE Business Publishing Disciplina 658,4092 Soggetti Leadership Personnel management Management Education—Economic aspects **Business** Public relations Business Strategy/Leadership **Human Resource Management Education Economics** Popular Science in Business and Management Corporate Communication/Public Relations Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Includes index. Foreword; Dr Nick H.M. van Dam, Global Chief Learning Officer, Nota di contenuto Mckinsey & Company -- Part I: In-company executive education and development -- 1. Human Resources management and leadership development -- 2. Executive education examined -- 3. The managerial lifecycle -- 4. Blending technology and learning -- 5. Measuring the impact of executive learning -- 6. Attracting, developing and retaining talent -- 7. Challenges and opportunities of implementing diversity and inclusion -- Part II: Growing cosmopolitan managers -- 8. Creating learning communities -- 9. Management and the Humanities -- 10. Creating a virtuous learning environment -- 11. Nurturing management

virtues -- 12. Talent management and sustainable companies --

Epilogue: Tantalizing paradises and satisfaction at work.

Sommario/riassunto

Executive education is a billion dollar industry that has the potential to transform individual and organizational performance, but in too many cases the decision whether or not to lavish it upon any given manager comes down to whether the fear that they will leave if you don't spend money on them is greater than the fear that they will leave if you do. Given that the future of your business, or your career, depends on developing your managerial talent to its fullest potential, isn't it time we took a serious look at how do you design and deliver an executive education program that is fit for purpose? Santiago Iñiguez is Dean of the prestigious IE Business School in Madrid - one of the world's leading providers of executive education. From the impact of MOOCs to the evolution of new multi-dimensional strategic alliances between companies and a diverse range of international education suppliers, institutions, and consultancies, Iñiguez looks at how the future of executive education is changing to meet the needs and wants of top managerial talent. Part of the solution, Iñiquez argues, is to balance the technical, analysis-based "engineering" training that forms the basis of many senior managers' initial study, with a more rounded, integrated approach that includes learning derived from the humanities, such as art and history. Illustrated with fascinating examples drawn from interviews with some of the most influential figures in business education and corporate training around the World, Iñiguez's book delivers a unique perspective and valuable insights on what it takes to deliver world-class corporate training.