1. Record Nr. UNINA9910130876303321

Autore Lewis Sarah <1957->

Titolo Positive psychology at work [[electronic resource]]: how positive

leadership and appreciative inquiry create inspiring organizations //

Sarah Lewis

Chichester, West Sussex;; Malden, MA,: Wiley-Blackwell, 2011 Pubbl/distr/stampa

ISBN 1-299-44878-X

> 1-119-99040-8 1-119-99039-4

Edizione [1st edition]

Descrizione fisica 1 online resource (273 p.)

Disciplina 158.7

658.4092

Soggetti Leadership

> Positive psychology Organizational change

Electronic books.

Lingua di pubblicazione Inglese

Formato Materiale a stampa

Livello bibliografico Monografia

Description based upon print version of record. Note generali

Nota di bibliografia Includes bibliographical references and index.

Nota di contenuto Positive Psychology at Work: How Positive Leadership and Appreciative

Inquiry Create Inspiring Organizations; Contents; About the Author; Book Contributors; Preface; Acknowledgements; The Short Version of This Book; 1: Introduction to Positive Psychology; Positive Psychology is Not Positive Thinking; How Positive Psychology Differs from Positive Thinking; The Ethical Bias of This Book; Key Themes of the Book; 2: Positive Workplaces: Introduction: What is a Positive Workplace?: How

Does Positive Organizational Behaviour Turn into Positive Organizational Performance?; Organizational Culture

The Organization as a Complex Adaptive SystemWhy is Culture so Hard to Change?; How to Create Positive Workplaces; Summary; Further Reading; 3: Positive Engagement and Performance; Introduction; Active

Engagement at Work: Strengths and Talents; Flow: Mindfulness:

Management Influence on Engagement and Productivity at Work: Goal Seeking; Goal Setting; Goal Setting and Environment Contingencies; The Meaningfulness of Work: Strategies for Increasing the Meaningfulness

of Work; Summary; Recommended Reading; 4: Positive Communication and Decision-Making: Introduction: Communication: Connectivity Dynamic Patterns of CommunicationHow to Build Positive Communication and Increase Performance; Leadership and Positive Communication; Best Self-Feedback; Decision-Making; Emotions in Decision-Making; Micro-Decision-Making; Other Factors that Enhance Decision-Making; Moving from Decision-Making to Sense-Making; Summary; Further Reading; 5: Positive Leadership and Change; Introduction: Leadership: Psychopathic Leaders: Organizational Change: Approaches to Change; Leadership Change Behaviour; Effective Leadership Behaviour; Developing Strategy; Summary; Further Reading 6: Positive Sustainable GrowthIntroduction; Psychological Capital; Appreciative Inquiry; Positive Profusion Theory of Growth of the Positive Organization: The Three-Circle Strengths Revolution: Summary: Further Reading: 7: Positive Relationships at Work: Introduction: Positive Team Working; High Quality Working Relationships; Summary; Further Reading; 8: Positive Transformation; Introduction; Key Processes of Flourishing and Inspiring Workplaces; Why Organizations Ignore the Transformative Collaboration Approach to Change; Transformative Collaboration; Patterns of Organizational Life Transformative Collaboration ApproachesSummary: Further Reading: Other Things You Need to Know: How to Live a Happy and Meaningful Life; How to Have a Better Quality Old Age; References; Index

Sommario/riassunto

Positive Psychology at Work brings the fields of positive psychology and appreciative inquiry together for the first time to provide leaders and change agents with a powerful new approach to achieving organizational excellence. Draws together positive psychology and appreciative inquiry in the context of leadership organizational challenges for the first timePresents academically rigorous and referenced material in a jargon-free, accessible mannerArranged with chapters focused on specific organizational challenges to allow readers to quickly find ideas relevant to their u