

1. Record Nr.	UNINA9910460203403321
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Titolo	Enterprise Risk Management [[electronic resource]] : A Guide for Government Professionals
Pubbl/distr/stampa	Hoboken, : Wiley, 2014
ISBN	1-118-91112-1
Descrizione fisica	1 online resource (322 p.)
Disciplina	363.1378
Soggetti	Corporate governance Decision making Risk management Electronic books.
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Description based upon print version of record.
Nota di contenuto	Enterprise Risk Management: A Guide for Government Professionals; Copyright; Contents; Figures, Tables, and Exhibits; Foreword; Preface: Managing Risk in the Current Federal Environment; Environmental Factors; Policies, Laws, and Regulations; Culture; Challenges for Public Administrators; The Political and Budget Environment; The Upside of Risk; Introduction; State of Risk Management in Government; How This Book Should Be Used; Emerging Risks Today; Top Government Risks; Criteria; Profiles of Select High-Risk Areas in Government; Chapter One: Why Enterprise Risk Management? Status of ERM in the GovernmentLimitations to ERM; Risk Management: What It Is and Why It Matters; What Is Risk?; Evolution of Risk Management; Traditional Risk Management versus Enterprise Risk Management; U.S. Federal Government Policy on Risk Management; Establishing an Agency Risk Management Policy; ERM Policy and Practice in Canada; Linking ERM and Internal Control; What Are the Standards for Internal Control?; Assessing Internal Control Structures; Overall Internal Control Summaries; Chapter Two: Examples of Risk Management in the Federal Government; Health Risks; Security Risks Financial RisksTransportation Safety Risks; External Risks; Case Study: Applying Risk Management in Government: National Institutes of Health; Background; Aligning Risk Management Program Designs with

GAO's Framework; Insights for Program Enhancements; Case Study Best Practices; Case Study: National Archives and Records Administration; Identified Risks and Best Practices; Best Practices for Risk Management; Performance Audit Conclusions; Recommendations for Executive Action; Chapter Three: Managing and Communicating Risk; Writing Risk Statements; Developing a Risk Statement
Inventory of Risk StatementsRisk Assessment Techniques; Assessing Key Risks; Key Risk Matrix; Mapping Risks to Strategic Outcomes; Chapter Four: Risk Management Frameworks and Standards; Why Voluntary Standards? A Look at OMB Circular A-119; GAO Risk Management Framework; ISO 31000: International Risk Management Standard; COSO ERM Integrated Framework; OCEG Red Book 2.0: 2009; FERMA: 2002; BS 31100: 2008; An Expanded View of ISO 31000; Chapter Five: Risk and Performance Management; Risk and Performance: Government; Managing Risk to Performance; An Expanded View of Strategic Risk Management
Risk and Performance: Private SectorStandard & Poor's ERM Analysis; Chapter Six: Building a Risk Culture; Risk Culture Survey; Chapter Seven: ERM Maturity and Assessment; ERM Maturity Models; SEI Capability Maturity Model for Software; RIMS Risk Maturity Model; Aon Risk Maturity Index; State of Washington ERM Maturity; The Role of the Internal Auditor in ERM; Case Study: The Public Safety Canada Audit of Integrated Risk Management; Summary of Findings; Public Service Canada Audit Criteria: Lines of Inquiry; Audit Findings, Recommendations, and Management Responses; Identifying Strategic Risks
Assessing Strategic Risks

Sommario/riassunto

Practical guide to implementing Enterprise Risk Management processes and procedures in government organizations Enterprise Risk Management: A Guide for Government Professionals is a practical guide to all aspects of risk management in government organizations at the federal, state, and local levels. Written by Dr. Karen Hardy, one of the leading ERM practitioners in the Federal government, the book features a no-nonsense approach to establishing and sustaining a formalized risk management approach, aligned with the ISO 31000 risk management framework. International Organization for Standardiza

2. Record Nr.	UNINA990005402840403321
Autore	Fresa, Alfonso
Titolo	Sulla ubicazione di Marcina nel Sinus Paestanus : Memoria presentata dal socio ordinario prof. A. Fresa all'Accademia Pontaniana / Alfonso e don Matteo Fresa
Pubbl/distr/stampa	Napoli, : Giannini, 1965
Descrizione fisica	P. 2-12, 4 tav. ; 29 cm
Locazione	FLFBC
Collocazione	ARCH. BM MISC. 160 (07)
Lingua di pubblicazione	Italiano
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Estratto dagli Atti dell'Accademina Pontaniana. Nuova Serie, V. XIV