Record Nr. UNICAMPANIASUN0133417 Strongly Correlated Systems: Experimental Techniques / Adolfo Avella, **Titolo** Ferdinando Mancini editors Pubbl/distr/stampa xxxiii, 302 p., : ill. ; 24 cm Edizione [Berlin] Descrizione fisica Pubblicazione in formato elettronico 74-XX - Mechanics of deformable solids [MSC 2020] Soggetti 00A79 (77-XX) - Physics [MSC 2020] 81V35 - Nuclear physics [MSC 2020] Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Record Nr. UNINA9910797718203321 **Autore** Mintz Alex <1953-> The polythink syndrome: U.S. foreign policy decisions on 9/11, Titolo Afghanistan, Iraq, Iran, Syria, and ISIS / / Alex Mintz and Carly Wayne Stanford, California:,: Stanford University Press,, [2016] Pubbl/distr/stampa ©2016 **ISBN** 0-8047-9677-7 Descrizione fisica 1 online resource (201 p.) Disciplina 327.73056 Soggetti National security - United States - Decision making Group decision making - United States United States Foreign relations 2001-2009 Decision making Case

United States Foreign relations 2009- Decision making Case studies

Description based upon print version of record.

Includes bibliographical references and index.

studies

Inglese

Monografia

Materiale a stampa

Lingua di pubblicazione

Livello bibliografico

Nota di bibliografia

Note generali

Formato

Nota di contenuto

The polythink syndrome -- Causes, symptoms, and consequences of polythink -- Polythink in national security: the 9/11 attacks -- Polythink and Afghanistan war decisions: war initiation and termination -- Decision making in the Iraq War: from groupthink to polythink -- Polythink in the Iranian nuclear dispute: decisions of the U.S. and Israel -- Recent challenges: the Syria debate, the renewed Israeli-Palestinian peace negotiations, and the ISIS decision -- The global nature of polythink and its productive potential.

Sommario/riassunto

Why do presidents and their advisors often make sub-optimal decisions on military intervention, escalation, de-escalation, and termination of conflicts? The leading concept of group dynamics, groupthink, offers one explanation: policy-making groups make sub-optimal decisions due to their desire for conformity and uniformity over dissent, leading to a failure to consider other relevant possibilities. But presidential advisory groups are often fragmented and divisive. This book therefore scrutinizes polythink, a group decision-making dynamic whereby different members in a decision-making unit espouse a plurality of opinions and divergent policy prescriptions, resulting in a disjointed decision-making process or even decision paralysis. The book analyzes eleven national security decisions, including the national security policy designed prior to the terrorist attacks of 9/11, the decisions to enter into and withdraw from Afghanistan and Iraq, the 2007 "surge" decision, the crisis over the Iranian nuclear program, the UN Security Council decision on the Syrian Civil War, the faltering Kerry Peace Process in the Middle East, and the U.S. decision on military operations against ISIS. Based on the analysis of these case studies, the authors address implications of the polythink phenomenon, including prescriptions for avoiding and/or overcoming it, and develop strategies and tools for what they call Productive Polythink. The authors also show the applicability of polythink to business, industry, and everyday decisions.